

Highways and Transport Hubs (T)	Milestones 1: Concept design complete 4: Outline business case submitted 7: Planning application determined 10: Detailed design and contract documents complete 13: Start on site	2: Consultation 5: Outline business case approved 8: commencement of land and property negotiation 11: Full business case approved 14: Site complete	3: Concept design approved 6: Planning application submitted 9: CPO/SRO confirmed 12: construction contract awarded
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Zone	Zone Name	REF	Scheme Name	Lead officer	Org.	Q1	Q2	Q3	Q4	1) Have all milestones been achieved this quarter?	2) If answer is no to question 1 – (milestones have not been achieved as expected) is the delay likely to be of significance to the overall project?	3) Forward RAG- Looking forward to next quarter	4) Financial – outlook Are you aware of any financial risk with this scheme?	5) Are you aware of an issues that might affect scheduled 'start' and 'completion' dates	6) Please provide full details here in relation to Schemes showing amber or red for this or looking next quarter. Please explain any issues or delays and describe any mitigating actions/options being taken or proposed to address these. Provide full details of any financial risks you are aware of, even if this does not currently impact on milestones. If you are aware of any issues that might affect scheduled start and completion dates please provide details here.
1	North West Preston	T01-01	A6 Broughton bypass (and M55 junction 1 and M6 Junction 32 improvement works 2013-15)	Dave Leung	LCC					Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	No issues that could affect start/completion dates	On Programme - work is progressing as expected.
1	North West Preston	T01-02	Preston Western Distributor (PWD)	Phil Wilson	LCC	4,6	7	4, 5, 7 (rev)		No milestones met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	RED- milestone in next quarter unlikely to be met - could mean significant delay	Yes - please provide details	Concern that start/completion dates may be affected	The planning application was not determined in Q3 due to further information being requested from the applicant and the scheme being revised as a result of the value engineering exercise. The planning application had then been targeted to be determined by the end of Q4. This is now expected in Q1 due to additional consultation required following the submission of additional information to the Planning Authority The outline business case will be submitted in Q1 fitting in with TfL programme of meetings.
1	North West Preston	T01-03	East West Link Road	Phil Wilson	LCC	6	7, 10	7 (rev) 12 13		No milestones met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	RED- milestone in next quarter unlikely to be met - could mean significant delay	Yes - please provide details	Concern that start/completion dates may be affected	The planning application was not determined in Q3 due to further information being requested from the applicant and the scheme being revised as a result of the value engineering. The planning application had then been targeted to be determined by the end of Q4. This is now expected in Q1 due to additional consultation required following the submission of additional information to the Planning Authority.
1	North West Preston	T01-04	Cottam Parkway	Phil Wilson	LCC	2	3	4	5	No milestones met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please	RED- milestone in next quarter unlikely to be met - could mean significant	Yes - please provide details	Concern that start/completion dates may be affected	The outline business case was not submitted. The business case and viability of this scheme is reliant upon PWD and EWLR to provide links in to the road network. The business case has been drafted but will need to take account of the outcome of the OBC process for these two major road schemes and is on hold until this process has been successfully concluded.

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											provide details	delay			
3	Preston City Centre	T03-01	Preston Bus Station – concrete repairs and car park refurbishment	Andrew Barrow	LCC	6	7, 10, 13			Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	Concern that start/completi on dates may be affected Due to the risk of adverse weather conditions during the winter months.	On programme and progressing well. The Concrete Repairs and Car Park Refurbishment involve the application of specialist treatments and coatings. These can only be applied if the temperature remains above five degrees and no rain is forecast within eight hours of application. Inclement weather during the end of the third quarter and during the fourth quarter will probably result in the works falling behind Programme. However, the Contractor is mitigating this risk by proposing to extend working hours during the first and second quarters of 2017/18.
3	Preston City Centre	T03-02	Preston Bus Station – refurbishment and redevelopment of concourse	Andrew Barrow	LCC		6, 10	7, 13		Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	Concern that start/completi on dates may be affected	The Concourse is being refurbished/redeveloped on a quarter by quarter basis. These works are being undertaken whilst the Bus Station remains live and tenanted which presents a construction progress risk. The county council and Contractor are working with the tenants/operators to mitigate and minimise the impact of the works.
3	Preston city Centre	T03-04	Preston Bus Station – on site highway works	Andrew Barrow	LCC	1	2,3, 6		7, 13	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completi on dates	On-site highway works comprise: A. Eastern apron Bus bays B. Southern apron Coach Station C. Western Apron Public realm The Planning Applications for the above works were delayed by one quarter and submitted in Q3, due to:- In respect of A. and B. above to allow actual mock ups of the designs to be built to allow for testing with buses and coaches. With regard to C. the delay allowed for improved consultation that was required on the basis of the broad range of interested parties/stakeholder. The decisions to delay the Planning applications will not have an impact on start on site dates.
3	Preston City Centre		Preston Bus Station – off site highway works	Andrew Barrow	LCC					Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	No milestones in the current year.
3	Preston City Centre	T03 - 07	Fishergate Central Gateway – Phase 2	Phil Wilson	LCC		14			Yes, Milestones met - (green) go	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Scheme complete.

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3	Preston City Centre	T03 - 08	Fishergate Central Gateway – Phase 3	Andrew Barrow	LCC					Choose an item	Choose an item	Choose an item.	Choose an item.	Choose an item.	No milestones for the current year – scheme being reprogrammed.
3	Preston City Centre	T03- 09	Fishergate/Winckley Square – P1 THI	Paul Crowther	PCC	13	14		13 (rev)	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	No issues that could affect start/completi on dates	Scheme was delayed due to a shortfall in funding for the cannon street phase of the works. Additional funding has now been secured and the re-programming of the scheme was agreed at the E&SB in Nov 16. Revised programme - Contractor due to start on site in Feb 17 (Q4 2016/17) with completion in June 17 (Q1 2017/18)
4	Penwortham and Lostock Hall	T04- 01	Penwortham Bypass	Phil Wilson	LCC	2		6		Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	Concern that start/completi on dates may be affected	The planning application has been submitted, determination of the planning application is now expected to be in Summer Q2 depending on Development Control Committee Meeting cycle. Decision on procurement route to be determined which will inform programme timescales.
4	Penwortham and Lostock Hall	T04 - 06	A582 Tank Roundabout	Phil Wilson	LCC					Yes, Milestones met - (green) go to question 3		Choose an item	Choose an item.	Choose an item.	Scheme complete in Q2
4	Penwortham and Lostock Hall	T04- 07	A582 Pope Lane Roundabout	Phil Wilson	LCC	10	13			No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	GREEN - no milestones in next quarter or milestone expected to be met	Yes - please provide details	Concern that start/completi on dates may be affected	Programme delayed due to technical reasons reported last time. Works will re-start on site in January and programmed to be completed by Q2 (Originally programmed to complete in Q1 17/18). A new programme and works cost is being developed.
4	Penwortham and Lostock Hall	T04- 08	A582 South Ribble Western Distributor (SRWD) dualling	Phil Wilson	LCC				6	Choose an item	Choose an item.	AMBER - milestone in next quarter may not be met but mitigating action already taken	Choose an item.	No issues that could affect start/completi on dates	The Planning Application will not be submitted in Q4 as was originally programmed. Further ecological survey work is required and a second public consultation is being built in to the programme. Given the impact of these two items a new programme profile is being developed.

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4	Penwortham and Lostock Hall	T04-09	Pickerings Farm Link Road	Mark Phillips	HCA				6	Choose an item	Choose an item.	RED- milestone in next quarter unlikely to be met - could mean significant delay	Choose an item.	Concern that start/completion dates may be affected	No milestones in Q2 or Q3 Discussions are ongoing with Network Rail regarding a new bridge over the WCML and the associated cost implications for the City Deal. Further work is being undertaken to understand at what point this access is required from a highways technical perspective. A contract for the design of Bee Lane Bridge has now been agreed with Network Rail and they will undertake this specialist design work. Progress on the site overall is tied in to discussions relating to the production of the master plan and phasing. Discussions in quarter 4 between the Local Planning Authority, the HCA and the housebuilder will shape the future timescale for delivery.
4	Penwortham and Lostock Hall	T04-10	New Ribble Crossing – feasibility study	Phil Wilson	LCC					Yes, Milestones met - (green) go to question 3	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	No issues that could affect start/completion dates	The feasibility study is on programme.
5	Leyland and Cuerden	T05-03	Cuerden Strategic Site road infrastructure	Chris Dyson	LCC	1	3	6	7	No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	AMBER - milestone in next quarter may not be met but mitigating action already taken	Finances are in place	Choose an item.	The current infrastructure milestones are directly linked to the commercial development of the site and are being re-profiled to reflect this alignment The planning application was submitted in early January. Determination of the planning application is being targeted for late Spring 2017. Works could commence on site in Autumn 2017 subject to approval.
5	Leyland and Cuerden	T05-01	Heatherleigh and Moss Lane (Croston Road) Spine Road	Phil Wilson	LCC	10,		13		No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	Concern that start/completion dates may be affected	Works did not start in Q3 due to ongoing legal technicalities between LCC and HCA causing difficulties in establishing a s278 Agreement. Works due to start in Q4 and due to be completed in Q2 17/18.
5	Leyland and Cuerden	T05-02	Moss side Test Track Road Infrastructure	Jonathan Noad	LCC		1	3		Yes, Milestones met - (green) go to question	Not applicable - Previous quarter milestones achieved	GREEN - no milestones in next quarter or	Choose an item.	Choose an item.	A draft master plan for the Test Track site was approved for consultation purposes by SRBC Planning Committee in November 2016. It is currently out for public consultation until 12 th January 2017. Public events have been held during December 2016. It is anticipated that the final master plan will

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										3	(green)	milestone expected to be met			go back to SRBC Planning Committee in Q4 2016/17. At this point in time, the programme for works to start on the delivery of the road infrastructure is estimated to be Q4 17/18 with completion in Q2 18/19. This will be reviewed following adoption of the masterplan in March 2017.

Public Transport corridor/local centre (P)	Milestones 1: Concept design complete 4: Outline business case submitted 7: Planning application determined 10: Detailed design and contract documents complete 13. Start on site	2: Consultation 5: Outline business case approved 8: commencement of land and property negotiation 11. Full business case approved 14. Site complete	3: Concept design approved 6: Planning application submitted 9: CPO/SRO confirmed 12: construction contract awarded
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1	North West Preston	P01-01	Broughton/Fulwood (North of M55)	John Gatheral	LCC					Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	This scheme will commence following completion of Broughton Bypass which is now expected to be August 2017. It will be monitored as part of the 2017/20 Business Plan. No milestones in the current year.
1	North West Preston	P01-02	Broughton/Fulwood (South of M55)	Phil Wilson	LCC				2	Choose an item	Choose an item.	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	No issues that could affect start/completion dates	A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2). Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and

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															drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments. The exercise has the following deliverables: Jan/Feb 2017 – data collection, site visits, background analysis, engagement and consultation with stakeholders and communities; Mar-April 2017 – development and sifting of options, preparation of proposals, further engagement May 2017 – consultation on draft master plans Following this consultation exercise, Milestone 3 (Design approval) can be completed and subsequent milestones programmed.
1	North West Preston	P01-03	North West Preston/Cottam/Ingol/ City Centre	Phil Wilson	LCC				2	Choose an item	Choose an item.	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	No issues that could affect start/completi on dates	A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2). Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments. The exercise has the following deliverables: Jan/Feb 2017 – data collection, site visits, background analysis, engagement and consultation with stakeholders and communities; Mar-April 2017 – development and sifting of options, preparation of proposals, further engagement May 2017 – consultation on draft master plans Following this consultation exercise, Milestone 3 (Design approval) can be completed and subsequent milestones programmed.
1	North West Preston	P01-04	Warton to Preston Distributor	Phil Wilson	LCC					Choose an item	Choose an item.	Choose an item.	Finances are in place	No issues that could affect start/completi on dates	A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun which accelerates delivery of concept design and consultation milestones (1 and 2) for this project.

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2	North East Preston	P02-01	Longridge/Grimsargh/Ribbleton/City Centre	Phil Wilson	LCC			2	3	No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	AMBER - milestone in next quarter may not be met but mitigating action already taken	Finances are in place	No issues that could affect start/completion dates	A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2). Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments. The exercise has the following deliverables: Jan/Feb 2017 – data collection, site visits, background analysis, engagement and consultation with stakeholders and communities; Mar-April 2017 – development and sifting of options, preparation of proposals, further engagement May 2017 – consultation on draft master plans Following this consultation exercise, Milestone 3 (Design approval) can be completed and subsequent milestones programmed.
3	Preston City Centre	P03-01 (a)	Preston Western Distributor to Samlesbury – New Hall Lane Local Centre (local centre)	Phil Wilson	LCC	13		14		No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	GREEN - no milestones in next quarter or milestone expected to be met	Finances are in place	No issues that could affect start/completion dates	Overall progressing well, a slight delay on the completion date due to the Christmas embargo. Scheme programmed to be completed in Q4.
3	Preston City Centre	P03-01 (b)	Preston Western Distributor to Samlesbury – New Hall Lane Local Centre (corridor)	Phil Wilson	LCC		2	3	10	No milestones not met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	AMBER - milestone in next quarter may not be met but mitigating action already taken	Finances are in place	Concern that start/completion dates may be affected	A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2). Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments.

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4	Penwortham and Lostock Hall	P04-01	Hutton/Higher Penwortham/City Centre	Phil Wilson	LCC	2	3			No milestones not met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	AMBER - milestone in next quarter may not be met but mitigating action already taken	Finances are in place	No issues that could affect start/completion dates	<p>A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2).</p> <p>Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments.</p> <p>The exercise has the following deliverables:</p> <p>Jan/Feb 2017 – data collection, site visits, background analysis, engagement and consultation with stakeholders and communities; Mar-April 2017 – development and sifting of options, preparation of proposals, further engagement May 2017 – consultation on draft master plans</p> <p>Following this consultation exercise, Milestone 3 (Design approval) can be completed and subsequent milestones programmed.</p>
4	Penwortham and Lostock Hall	P04-02	North of Lostock Lane	Phil Wilson	LCC			2	3	No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	AMBER - milestone in next quarter may not be met but mitigating action already taken	Finances are in place	No issues that could affect start/completion dates	<p>A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2).</p> <p>Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and</p>

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5	Leyland and Cuerden	P05-01	South of Lostock Lane	Howerd Booth	SRBC			2		No milestones not met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber) please provide details	AMBER - milestone in next quarter may not be met but mitigating action already taken	Finances are in place	No issues that could affect start/completi on dates	A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2). Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments. The exercise has the following deliverables: Jan/Feb 2017 – data collection, site visits, background analysis, engagement and consultation with stakeholders and communities; Mar-April 2017 – development and sifting of options, preparation of proposals, further engagement May 2017 – consultation on draft master plans Following this consultation exercise, Milestone 3 (Design approval) can be completed and subsequent milestones programmed.
6	Bamber Bridge	P06-01	Bamber Bridge/City Centre	Phil Wilson	LCC	10	13			Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone	No, finances are in place	No issues that could affect start/completi on dates	Works in Bamber Bridge centre are on programme – the highways element commenced in October 2016. A Master Planning exercise for all seven Public Transport Priority Corridors and ten associated Local Centres has begun (by the County Council's framework consultant Jacobs) to

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												expected to be met			<p>produce designed and costed proposals for high quality environments for all users of the streets and roads (Milestones 1 and 2).</p> <p>Individual master plans will be produced for each corridor and associated centre(s) supported by plans, sections, and drawings, together with a prioritised list of corridor and streetscape (urban design) interventions and health and equality impact assessments.</p> <p>The exercise has the following deliverables:</p> <p>Jan/Feb 2017 – data collection, site visits, background analysis, engagement and consultation with stakeholders and communities; Mar-April 2017 – development and sifting of options, preparation of proposals, further engagement May 2017 – consultation on draft master plans</p> <p>Following this consultation exercise, Milestone 3 (Design approval) can be completed and subsequent milestones programmed.</p>

Community Infrastructure (C)	Milestones	1: Design developed and completed 4: Planning application determined 7: Contract documents complete	2: Design approved 5: Funding/match funding approved 8: contract awarded	3: Planning application submitted 6: Member Decision 9: Start on site	10: site complete
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Zone	Name	REF	Scheme Name	Lead officer (to complete this report)	Org.	Q1	Q2	Q3	Q4	1) Have all milestones been achieved this quarter?	2) If answer is no to question 1 – (milestones have not been achieved as expected) is the delay likely to be of significance to the overall project?	3) Forward RAG- Looking forward to next quarter	4) Financial – outlook Are you aware of any financial risk with this scheme? Yes/no, if yes please provide details	5) Are you aware of an issues that might affect scheduled 'start' and 'completion' dates Yes/No If yes, Please provide details:	6) Please provide full details here in relation to Schemes showing amber or red for this or looking next quarter. Please explain any issues or delays and describe any mitigating actions/options being taken or proposed to address these. Provide full details of any financial risks you are aware of, even if this does not currently impact on milestones. If you are aware of any issues that might affect scheduled start and completion dates please provide details here.
1	North West Preston	C01-04	Lancaster Canal Towpath	Phil Wilson	LCC		1	9, 10		No milestones met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	RED- milestone in next quarter unlikely to be met - could mean significant delay	No, finances are in place	Concern that start/completion dates may be affected	Works being delivered by the Canals and River Trust, works on site re-programmed to Q1 due to access issues. Canal and River Trust are currently on site completing maintenance work. Scheme to be re-programmed.
1	North West Preston	C01-05	Tom Benson Way	Phil Wilson	LCC		1	6	9	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completion dates	Following E&SB decision in November to deliver the scheme internally, works are on programme to commence in Q4. A report will be presented at the next IDSG to table the new design which shows delivery within budget.
1	North West Preston	C01-06	Guild Wheel Improvements	Phil Wilson	LCC					Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	No milestones this year
1	North West Preston	C01-07	Upgrade of existing gates	Phil Wilson	LCC					Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	No milestones this year
1	North West Preston	C01-01	Guild Wheel Upgrade Link – P1 Bluebell Way	Russell Rees	PCC	1, 2	3, 4, 5	7, 8	9	No milestones met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	RED- milestone in next quarter unlikely to be met - could mean significant delay	No, finances are in place	Concern that start/completion dates may be affected	This scheme has been re-programmed as there have been difficulties in procuring the resources to progress the scheme. Groundwork have now been appointed and work will commence in 2017/18.
1	North West Preston	C01-02	Guild Wheel Upgrade Link – P2 Watery Lane	Russell Rees	PCC	1, 2	5	7, 8	9	No milestones met (go to question 2)	Not significant - Milestones will be achieved in next quarter (amber)	RED- milestone in next quarter unlikely to be met -	Yes - please provide details	Concern that start/completion dates may be affected	This scheme has been re-programmed as there have been difficulties in procuring the resources to progress the scheme. Pendle BC have now been appointed and work will commence in 2017/18.

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											please provide details	could mean significant delay			
1	North West Preston	C01-03	Guild Wheel Upgrade Link - P3 Blackpool Road	Russell Rees	PCC					Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	No milestones this year. Following the decision of the E&SB on 18 th November, this link will now be improved as part of either reinstatement works following completion of the PWD, or as a new link as part of the proposed outer Guild Wheel loop.
2	North East Preston	C02-01	Grimsargh Green	Matthew Kelly	PCC			6,7,8	9,10	No milestones met (go to question 2)	Milestones will not be achieved in next quarter and will affect future milestones - (red) please provide details	RED-milestone in next quarter unlikely to be met - could mean significant delay	No, finances are in place	Concern that start/completion dates may be affected	The milestones for this project need to be re-profiled. Discussions are taking place with the Parish Council at a senior level which have delayed the start of the project
3	Preston city Centre	C03-02	Fishergate Winckley Square – P2 Winckley Sq Gardens	Matthew Kelly	PCC	8 9		10		Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	Choose an item.	Choose an item.	Choose an item.	Scheme complete - an official opening ceremony was held in Q3.
3	North East Preston	C03 - 03	East Cliff Cycle Hub	Paul Holland	Virgin	9	10			Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Scheme complete in Q2
3	North East Preston	C03-04	East Cliff Cycle Link and Bridge	Nigel Roberts	LCC	4	5	9,10		Choose an item	Choose an item.	RED-milestone in next quarter unlikely to be met - could mean significant delay	Choose an item.	Concern that start/completion dates may be affected	Cycle Link Project - Project needs to be re-profiled but is dependant on agreement with Network Rail who own land under bridge. Virgin Trains who own adjacent land are facilitating a meeting with Network Rail for early Feb. If Network Rail keep to their position that there can be no route until bridge is replaced (and land transfers to LCC) then delivery of the cycle scheme is dependant on the redevelopment of East Cliff. This is estimated to delay the delivery of scheme until 2019. Early delivery of bridge would however open up this key cycle link etc. Bridge Project – The planning application was approved in November 2016, the scheme has been out to procurement and tenders are in the process of being evaluated.

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3	Preston City Centre	C03-01	Preston bus station – Youth zone	Andrew Barrow	LCC	1,2	3	4	7	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completion dates	On programme - The planning application was submitted in August and approved in December in line with the Programme.
4	Penwortham and Lostock Hall	C04-01	Landmark Features – P2 Iron Horse	Howerd Booth	SRBC	1,2,3			5,6,7	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completion dates	Iron Horse was part of a joint procurement exercise which had to be cancelled. It was hoped to submit the revised planning application in December and start on site in March, but due to other priorities, the planning application will be submitted in February allowing construction to start in April/May 17.
4	Penwortham and Lostock Hall	C04 - 02	Landmark Features – P3 Leyland Tractor	Howerd Booth	SRBC	1,2,3,6	4,5	7,8,9,10		Choose an item	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Scheme complete in Q2
5	Leyland and Cuerden	C05-01	St. Catherine's Park	Howerd Booth	SRBC		10			Yes Milestones met					Scheme complete – park opened 12 th June 2016
-	Non zone specific	C03-05	Expanded City Cultural Development programme	Nigel Roberts	PCC	9				Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completion dates	First phase of works now completed – successful event held on the 18/11/16 to promote work to date and involvement with City Deal. Elements of project now feeding into the Cycle and Walking strategy.

Community infrastructure	Milestones	1: Agree Brief	2: Consultants commence work	3: Complete initial draft	4: Consultation	5: Adopt final version
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-	Non zone specific	NA-02	City Deal Cycling and Walking Delivery Plan	Nigel Roberts			1,2	3,4	5	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	AMBER - milestone in next quarter may not be met but mitigating action already taken	No, finances are in place	Choose an item.	Brief agreed with consultants and project team. Project Steering Group established. Successful consultation event held with wide variety of stakeholders (15/12/16) to scope project and begin identification of priorities. Adoption of the Plan is unlikely to be achieved in quarter 4 due to the scope of the Plan going beyond broad policy objectives and including detailed delivery proposals that will have had the full engagement of the cycling and walking community.

Community infrastructure	Milestones 1: Leisure review completed	2: Leisure strategy update by Leisure Partnership	3: Delivery options fixed
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-	Non zone specific	NA-02	Leisure Development Plan	Denise Johnson				2	3	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completion dates	Plan development in progress.

Community infrastructure	Milestones 1: Ecological study – commissioned 2: Ecological study – completion 3: Secondment of member of staff to focus on access points and access through the park, delivery of sporting facilities and sports pitches and examine land. 4: Adoption of final masterplan
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Zone	Name	RE F	Scheme Name	Lead officer (to complete this report)	Org.	Q1	Q2	Q3	Q4	1) Have all milestones been achieved this quarter?	2) If answer is no to question 1 – (milestones have not been achieved as expected) is the delay likely to be of significance to the overall project?	3) Forward RAG- Looking forward to next quarter	4) Financial – outlook Are you aware of any financial risk with this scheme?	5) Are you aware of an issues that might affect scheduled 'start' and 'completion' dates	6) Please provide full details here in relation to Schemes showing amber or red for this or looking next quarter. Please explain any issues or delays and describe any mitigating actions/options being taken or proposed to address these. Provide full details of any financial risks you are aware of, even if this does not currently impact on milestones. If you are aware of any issues that might affect scheduled start and completion dates please provide details here.
-	Non zone specific	NA-01	Central Park Development Plan	Denise Johnson		2	3		4	Yes, Milestones met - (green) go to question 3	Not applicable - Previous quarter milestones achieved (green)	GREEN - no milestones in next quarter or milestone expected to be met	No, finances are in place	No issues that could affect start/completion dates	Target is completion of Central Park's masterplan by early 2017 to allow adoption by SRBC Planning Committee at a suitable following date. Implementation of phases will follow.